



University of Puerto Rico at Cayey
UPR-Cayey Strategic Plan 2006–2016: Responsibilities and Assessment Strategies

Operational Line Action Sphere Deanship			Office in-charge of coordination and leading the initiative	Key Area	Strategic Direction	Classification*	UPR-Cayey Strategic Plan 2006-2016	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Suggested Assessment Strategies and Time Frame
LO6 Communications	E14 Recruitment and Services	Deanship of Academic Affairs Deanship of Students' Affairs	Dean of Academic Affairs Admissions Office Talented Student's Program Upward Bound Athletics Activities Office Bilingual Initiative Coordinator	1	1	S	Strengthen and integrate efforts to the recruitment of students, including the bilingual initiative, maintaining an efficient, clear and constant communication with candidates for admission, to attract the best talent.	x	x	x	x	x	x	x	x	x	x	Freshmen Survey - Annual Freshmen Profile Analysis (HS GPA, CEEB Scores, IGS) - Annual Freshmen Occupancy Assessment (Admission vs. Space Alloted) - Annual
LO3 Institutional Climate	E5 Integral Formation	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs	Assessment and Institutional Research Office (AIRO) Alumni Office Academic Departments Social and Cultural Activities Office	1	2	S	Develop a greater knowledge of students and graduates and follow them since they are admitted to their bonding as alumni with the alma mater.					x	x	x	x	x	x	Enrollment and Student Profile Survey - Semester Graduating Class Survey - Annual Alumni Survey - As Determined by Departments National Survey of Student Engagement (NSSE; beginning 2013) - Annual
LO6 Communications	E14 Recruitment and Services	Deanship of Academic Affairs Deanship of Students' Affairs	Admissions Office Student Counseling Services (CEDE) Athletics Activities Office Student Support Center (CAE) Financial Aid Office	1	3	S	Strengthen and disseminate widely the services and opportunities available in placements, financial aid, tutorship, mentoring and counseling, to facilitate the insertion of the students in university life.	x	x	x	x	x	x	x	x	x	x	Freshmen Survey - Annual Unit Achievement Reports for offices under the Deanship of Academic Affairs and the Deanship of Students' Affairs - Annual
LO1 Academic Offering	E1 Programmatic Offering	Deanship of Academic Affairs	Dean of Academic Affairs Registrar's Office Extended University (UnEx)	1	4	S	Analyze the needs of the students in the academic planning.	x	x	x	x	x	x	x	x	x	x	Freshmen Survey - Annual Enrollment and Student Profile Survey - Semester Deanship of Academic Affairs Assessment of the Potential Institutional Demand - Annual



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LO1 Academic Offering	E1 Programmatic Offering	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs	Dean of Academic Affairs Academic Departments CEDE AIRO	1	5	S	Systematically apply measures that have proven effective for improving academic achievement, following the Retention Plan, which includes revitalizing counseling and prevention of absenteeism and the repetition of courses	x	x	x	x	x	x	x	x	x	x	Trends Analysis: Retention Rates - Annual Trends Analysis: Graduation Rates - Annual Trends Analysis: Grade Distribution - Annual Analysis of Interventions with At-Risk Students - Annual Institutional Research - Commissioned Studies Student Learning Outcomes Assessment Inventory - Semester
LO3 Institutional Climate	E5 Integral Formation	Deanship of Academic Affairs Deanship of Students' Affairs	Academic Departments CEDE	1	6	S	Strengthen the academic counseling, vocational, professional and personal in the departments.	x	x	x	x	x	x	x	x	x	x	CEDE Services Assessment - Annual Graduating Class Survey - Annual
LO3 Institutional Climate	E5 Integral Formation	Deanship of Students' Affairs	Placement Services Coordinator	1	7	O	Coordinate efforts to support the integration of the graduates into the labor market and graduate studies.		x	x	x	x	x	x	x	x	x	Placement Services Survey - Annual Placement Services Achievement Report - Annual Graduating Class Survey - Annual
LO3 Institutional Climate	E5 Integral Formation	Deanship of Students' Affairs	CEDE Medical Services Office Athletics Activities Office Quality of Life Office Exchange Program and International Studies	1	8	S	Provide and promote physical conditioning programs that sensitize the students towards various forms of artistic and body expression, and which can be extended to the entire university community.	x	x	x	x	x	x	x	x	x	x	Physical Fitness Program Offer Assessment - Annual Assessment of Adequacy of Physical Fitness Infrastructure (Gym, Running Track, etc.) - Annual



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LO6 Communications	E14 Recruitment and Services	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	Information System's Office (OSI) Registrar's Office Financial Aid Office Finance Office	1	9	S	Optimize online services giving access to students at various academic and administrative processes, such as pre-registration and registration.	x	x	x	x	x	x	x	x	x	x	Enrollment and Student Profile Survey - Semester Graduating Class Survey - Annual Assessment of services available online - Annual
LO3 Institutional Climate	E5 Integral Formation	Deanship of Students' Affairs	Student Organization's Office General Student Council	1	10	S	Encourage student participation in their representative agencies, in the deliberative bodies, in the evaluation of services and academic offer and in the formulation of alternatives, as a way to promote their identification with their alma mater and develop responsibility towards her.	x	x	x	x	x	x	x	x	x	x	Enrollment and Student Profile Survey - Semester Graduating Class Survey - Annual Analysis of Survey Participation Trends - Annual Analysis of Student Participation in Representative Bodies and Student Organizations - Annual Analysis of Student Participation in Institutional Committees - Annual
LO3 Institutional Climate	E5 Integral Formation	Deanship of Students' Affairs	Quality of Life Office Athletics Activities Office	1	11	S	Promote the quality of life, the development of healthy lifestyles and caring for themselves as part of a comprehensive education.	x	x	x	x	x	x	x	x	x	x	Achievement Reports: Quality of Life Office and the Athletics Activities Office - Annual Graduating Class Survey - Annual
LO1 Academic Offering	E1 Programmatic Offering	Chancellor's Office Deanship of Academic Affairs	AIRO General Education (GenEd) Coordinator GenEd Committee	2	1	S	Continue the implantation of skills and content of the component of general education of the University of Puerto Rico at Cayey.	x	x	x								Programmatic Assessment of the New General Education Model - Semester/Annual Student Learning Outcomes Assessment Inventory - Semeseter



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LO1 Academic Offering	E1 Programmatic Offering	Deanship of Academic Affairs	Academic Departments	2	2	S	Design a plan of action to implement the "Profile of the ideal graduate" and ensure the achievement of the formative objectives of our first goal.	x	x	x								Quinquennial Programmatic Review (BT. Cert #43, 2006-2007) - According to Itinerary Graduating Class Survey - Annual
LO1 Academic Offering	E1 Programmatic Offering	Deanship of Academic Affairs	Academic Departments	2	3	O	Complete revision of the procedure for the adoption and revision of courses and academic programs, in such a way to provide agile mechanisms for creating, approving and evaluating programs and curriculum reforms.	x	x									Quinquennial Programmatic Review (BT. Cert #43, 2006-2007) - According to Itinerary Curriculum Committee Reports - Annual Syllabi Revision Analysis - Annual
LO1 Academic Offering	E1 Programmatic Offering	Chancellor's Office Deanship of Academic Affairs	Academic Senate Academic Departments	2	4	S	Facilitate and stimulate the creation of new curriculum sequences to complement the student's academic training and evaluate existing ones.	x	x	x	x	x	x	x	x	x	x	Assessment of Curricular Sequences Development - When Required (Note: placed on moratorium by the VPAA) Curricular Sequences' Effectiveness Assessment - When Required

*Objective/Strategic Direction Classification: S - Strategic O - Operations; R - Reporting; C - Compliance



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LO1 Academic Offering	E2 Enrichment	Chancellor's Office Deanship pf Academic Affairs Deanship of Students' Affairs	Chancellor's Office Dean of Academic Affairs RISE Program Exchange Program and International Studies Office	2	5	S	Facilitate and encourage the participation of teachers and students on exchange programs with universities in Puerto Rico and from abroad.	x	x	x	x	x	x	x	x	x	x	Student Participation in Exchange Program Trends Assessment - Annual National Student Exchange Program Satisfaction Survey - Annual Faculty Participation in Exchange Program Trends Assessment - Annual
LO1 Academic Offering	E2 Enrichment	Chancellor's Office Deanship of Academic Affairs	Chancellor's Office Dean of Academic Affairs	2	6	S	Encourage the participation of forums, debates, exhibitions and other academic activities and curriculum, and incorporate its discussion in the courses.	x	x	x	x	x	x	x	x	x	x	Assessment of Faculty and Student Participation in Research Activities - Annual Academic Departments Achievement Reports - Annual External Resources' Office Research Participation Reports - Annual
LO1 Academic Offering	E2 Enrichment	Chancellor's Office Deanship of Academic Affairs	Academic Senate Academic Departments Honor's Studies Program	2	7	O	Develop the inclusion of the community service as part of the academic programs.	x	x	x								Community Service Participation Trends' Analysis - Annual Implementation of Certification stating that Community Service is part of the Academic Formation - Annual Assessment of Syllabi including Community Service, Research, and Creative Experiences as part of the Academic Formation - Annual
LO4 Bonds and Community Relations	E10 Philanthropy	Deanship of Academic Affairs	GenEd Committee	2	8	S	Integrate philanthropy to the curriculum.	x	x	x	x	x	x	x	x	x	x	Análisis of Courses Designed to Promote Philanthropy - Annual



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LO5 Informatics	E13 Tools	Chancellor's Office Deanship of Academic Affairs	OSI Dean of Academic Affairs Library	2	9	O	Provide the budgetary resources needed to maintain an adequate bibliography collection and tempered to the needs and the curriculum updates.	x	x	x	x	x	x	x	x	x	x	Library Achievements Report - Annual Library Satisfaction Survey - Annual Assessment of Available Library Resources - Annual
LO6 Communications	E14 Recruitment and Services	Chancellor's Office Deanship of Academic Affairs	OSI Dean of Academic Affairs	2	10	C	Update the general academic online curriculum catalog and provide links to the files of the courses.	x	x	x	x	x	x	x	x	x	x	Trends Analysis of Course Catalog Revisions - Annual Assessment of Syllabi Available Online - Annual
LO7 Continuous Improvement and Budgeting	E17 Academic Processes	Chancellor's Office Deanship of Academic Affairs	AIRO GenEd Coordinator GenEd Committee Assessment Committees	2	11	S	Use assessment to promote academic achievement and disseminate the techniques used by teachers, which have proven effective.	x	x	x	x	x	x	x	x	x	x	Student Learning Outcomes Assessment Inventory - Semester Participant Evaluation Forms in Professional Development Activities - Annual Availability of Assessment Resources at the AIRO Website - Annual Quinquennial Programmatic Review (BT. Cert #43, 2006-2007) - According to Itinerary
LO1 Academic Offering	E2 Enrichment	Deanship of Academic Affairs	Library Academic Departments Honor's Studies Program GenEd Committee	2	12	S	Train the students in the critical, ethical and creative use of diverse sources of information and research, from their very beginning.	x	x	x	x	x	x	x	x	x	x	Librarian's Information Literacy Development Program Assessment Report - Annual Student Learning Outcomes Assessment Inventory - Semester Academic Department's Achievement Reports - Annual
LO1 Academic Offering	E2 Enrichment	Deanship of Academic Affairs	GenEd Coordinator GenEd Committee	2	13	S	Elaborate a plan to develop in students the strengthening and full appreciation of their native language and therefore, strengthen their cognitive capacities and their use in all subjects.	x	x	x								Student Learning Outcomes Assessment Inventory - Semester New General Education Programmatic Assessment Model - Semester/Annual



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LO1 Academic Offering	E2 Enrichment	Deanship of Academic Affairs	Library Academic Departments Honor's Studies Program GenEd Committee	2	14	S	Continue the integration of research and information skills in the curriculum content.	x	x	x								Librarian's Information Literacy Development Program Assesment Report - Annual Student Learning Outcomes Assessment Inventory - Semester Academic Department's Achievement Reports - Annual
LO1 Academic Offering	E3 Faculty Profiles	Deanship of Academic Affairs	Dean of Academic Affairs	3	1	O	Complete and implement the Policy of patronage of research and creation and update databases of the Institutional Fund for the Development of the Research and the Creation.	x	x									Assessment of FIDI Participation Trends - Annual Assessment of FIDI Budget Allocation - Annual Evidence of Completion of the Policy for Sponsoring Research and Creation - Annual
LO2 Research	E4 Research and Creative Endeavors	Chancellor's Office Dean of Academic Affairs	External Resources Office Dean of Academic Affairs	3	2	S	Create conditions to promote the research and creative action in all sectors.	x	x	x	x	x	x	x	x	x	x	Researcher's Needs Survey - As Needed Proposal Submission and Approval Trends Assessment - Annual Academic Departments Achievement Reports - Annual
LO2 Research	E4 Research and Creative Endeavors	Deanship of Academic Affairs	Dean of Academic Affairs Academic Departments GenEd Committee Howard Hughes Medical Institute Program PR-Louis Stoke Alliance for Minority Programs RISE Honor's Studies Program Interdisciplinary Research Institute (III)	3	3	S	Provide students with training experiences in the research, the creation or community service from when they join, both in the general education component as well as in their concentration in accordance with organizational goals and the "Profile of the ideal graduate".	x	x	x	x	x	x	x	x	x	x	Programmatic Assessment of the New General Education Model - Semester/Annual Assessment of Student Participation in Research, Community Service and Creative Activities - Annual



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LO4 Bonds and Community Relations	E8 Agreements and Alliances	Chancellor's Office Deanship of Academic Affairs	Chancellor's Office External Resources Office Dean of Academic Affairs	3	4	S	Arrange collaborations and alliances within the UPR and with other academic institutions, industry, commerce, local government and abroad, to develop research projects.	x	x	x	x	x	x	x	x	x	x	Assessment of Alliances and Collaborative Projects Progress - Annual
LO6 Communications	E15 Projection	Chancellor's Office Deanship pf Academic Affairs	Chancellor's Office Dean of Academic Affairs	3	5	S	Sponsor the disclosure of the research and the creation carried in the UPR at Cayey.	x	x	x	x	x	x	x	x	x	x	Assessment of FIDI Participation Trends - Annual Proposal Submission and Approval Trends Assessment - Annual Academic Departments Achievement Reports - Annual
LO2 Research	E4 Research and Creative Endeavors	Chancellor's Office	External Resources Office	3	6	S	Sponsor the development of proposals to obtain external funding to support the research and creative action and strengthen the Office of External Resources to provide more technical and administrative support.	x	x	x	x	x	x	x	x	x	x	Proposal Submission and Approval Trends Assessment - Annual Academic Departments Achievement Reports - Annual Assessment of Funding Source Diversity to Strengthen Institutional Development - Annual
LO2 Research	E4 Research and Creative Endeavors	Chancellor's Office	Chancellor's Office	3	7	O	Expand the capacity of the Office of External Resources to provide technical and administrative support ('post award').	x	x	x	x	x	x	x	x	x	x	Compliance with Establishment of a Post-Award Component - Compliance Date



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LO2 Research	E4 Research and Creative Endeavors	Chancellor's Office Deanship of Academic Affairs	Chancellor's Office Dean of Academic Affairs	3	8	S	Heighten levels of publication of the students, in particular in refereed journals.	x	x	x	x	x	x	x	x	x	x	Assessment of UPR-Cayey Constituent Publications - Annual
LO1 Academic Offering	E3 Faculty Profiles	Chancellor's Office Deanship of Academic Affairs	Administrative Board Academic Senate Academic Departments	3	9	C	Temper the Policies and procedures for the recruitment of teaching staff at the UPR- Cayey to the Board of Trustees' Certification 145 (2005-2006).	x	x									Compliance with Revising the Recruitment Policies and Procedures to the BT Certification # 145, 2005-2006 - Annual
LO4 Bonds and Community Relations	E8 Agreements and Alliances	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs	Chancellor's Office Dean of Academic Affairs Social and Cultural Activities Office	3	10	S	Promote the institutional objective of fostering the encounter and exchange between scholars, researchers and creators of the country and the world, as well as dialogue between disciplines and between various sectors of the community.	x	x	x	x	x	x	x	x	x	x	Assessment of Faculty Exchange Participation - Annual Analysis of Opportunities Provided for Exchange of Ideas Among Faculty - Annual
LO2 Research	E4 Research and Creative Endeavors	Chancellor's Office Deanship of Academic Affairs	AIRO External Resources Office Dean of Academic Affairs	3	11	S	Advance knowledge and put knowledge at the service of the people of Puerto Rico.	x	x	x	x	x	x	x	x	x	x	Proposal Submission and Approval Trends Assessment - Annual Academic Departments Achievement Reports - Annual Assessment of Funding Source Diversity to Strengthen Institutional Development - Annual



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LO2 Research	E4 Research and Creative Endeavors	Deanship of Academic Affairs	Dean of Academic Affairs	3	12	O	Apply the existing institutional copyright policy.											Compliance with the Author Rights Institutional Policy - Annual
LO2 Research	E4 Research and Creative Endeavors	Deanship of Academic Affairs	Dean of Academic Affairs Academic Departments GenEd Committee Howard Hughes Medical Institute Program PR-Louis Stoke Alliance for Minority Programs RISE Honor's Studies Program Interdisciplinary Research Institute (III)	3	13	S	Promote the undergraduate research.	x	x	x	x	x	x	x	x	x	x	Undergraduate Research Participation Trends Analysis - Annual Assessment of Strategies Employed for Promoting Undergraduate Research - Annual Graduating Class Survey - Annual
LO7 Continuous Improvement and Budgeting	E16 Resource Management	Chancellor's Office	AIRO	4	1	O	Complete the assessment plan of the intuitional effectiveness and its implantation.	x	x	x	x	x	x					Assessment Documentation - Annual Triennial Achievement and Challenges Report - Every Three Years
LO5 Informatics	E13 Tools	Chancellor's Office	AIRO	4	2	S	Establish a practice of continuous institutional disclosure of the results of the assessment.	x	x	x	x	x	x	x	x	x	x	Analysis of Assessment Data Availability - Annual Evidence of Data-Driven Decision-Making - Annual



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LO5 Informatics	E13 Tools	Chancellor's Office	AIRO OSI	4	3	O	Maintain up-to-date system data, research and assessment for decision making; make it accessible to the community.	x	x	x	x	x	x	x	x	x	x	Analysis of Assessment Data Availability - Annual Evidence of Data-Driven Decision-Making - Annual Data Validation Procedures at the AIRO - Annual
LO7 Continuous Improvement and Budgeting	E16 Resource Management	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	AIRO Budget Office Dean of Academic Affairs Dean of Student Affairs Dean of Administrative Affairs	4	4	O	Align the planning and the budget and make it continuous.	x	x	x	x	x	x	x	x	x	x	Annual Planning, Budgeting and Assessment Document - Annual
LO7 Continuous Improvement and Budgeting	E18 Policies and Regulations	Chancellor's Office	AIRO Faculty Committee on Planning and Assessment	4	5	O	Review and evaluate continuously the Strategic and Operational Plan.	x	x	x	x	x	x	x	x	x	x	Analysis of Revisions to the Strategic Plan - As Needed



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LO4 Bonds and Community Relations	E10 Philanthropy	Chancellor's Office	Alumni and Development Office	4	6	S	Strengthen endowment fund and other funds geared at institutional renewal.	x	x	x	x	x	x	x	x	x	x	Analysis of Fundraising Reports - Annual
LO4 Bonds and Community Relations	E10 Philanthropy	Chancellor's Office	Alumni and Development Office External Resources Office	4	7	O	Strengthen the ability to obtain external funds for development, research and creative work.	x	x	x	x	x	x	x	x	x	x	Analysis of Fundraising Reports - Annual Analysis of Indirect Costs and Funding for Institutional Strengthening - Annual
LO7 Continuous Improvement and Budgeting	E17 Academic Processes	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	Museum Revista Cayey (Journal) Identidades (Journal) Kahlós (Journal) Dean of Academic Affairs CEDE	4	8	C	Obtain and maintain the accreditation of academic programs, library, counseling and orientation services, the museum and magazines.				x	x	x	x	x	x	x	Analysis of Programs and Services Susceptible to Accreditation vs. Programs and Services Accredited - Annual
LO7 Continuous Improvement and Budgeting	E16 Resource Management	Chancellor's Office	Academic Senate	4	9	O	Complete and implement the new system for faculty evaluation.	x	x	x	x	x	x					Analysis of trends in using faculty evaluations for personnel actions (i.e., tenure, promotion, etc.) - Annual



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LO4 Bonds and Community Relations	E9 Community	Chancellor's Office Deanship of Administrative Affairs	Planning and Development Office Occupational Health, Security and Environmental Protection Office	4	10	O	Adapt the Master Improvements Plan to the ecological policy and historical conservation.	x	x	x	x	x	x	x	x	x	x	Assessment of the Master Improvements Plan Implementation Effectiveness - Annual
LO7 Continuous Improvement and Budgeting	E16 Resource Management	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	Chancellor Deans Unit Directors Academic Department Heads	4	11	C	Sustain institutional decisions based on the findings of the assessment and evaluation.	x	x	x	x	x	x	x	x	x	x	Analysis of Assessment Data Availability Evidence of Data-Driven Decision-Making - Annual
LO5 Informatics	E11 Technological Infrastructure	Chancellor's Office Deanship of Academic Affairs	OSI Dean of Academic Affairs Academic Departments	5	1	S	Link students with creative use of technology as tools both, in their formation and their specialty, providing effective accessibility to network and computer laboratories, sponsoring trainings, and as far as possible, make these services available to alumni.	x	x	x	x	x	x	x	x	x	x	Student Learning Outcomes Assessment Inventory - Semester General Education Assessment Documentation - Annual Graduating Class Survey - Annual Availability of Technological Services for Alumni - Annual



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LO5 Informatics	E12 Services	Chancellor's Office Deanship of Administrative Affairs	OSI Dean of Administrative Affairs	5	2	O	Computerize the proceedings and administrative transactions according to the quality of service and the maximization of the talents and energy of the staff.	x	x	x	x	x	x	x	x	x	x	Analysis of Online Services and Transactions - Annual Analysis of Satisfaction with Online Services and Transactions - Annual
LO5 Informatics	E12 Services	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	Chancellor OSI Dean of Academic Affairs Dean of Students' Affairs Dean of Administrative Affairs	5	3	S	Aim at having all frequent transactions available online, from admissions and enrolment, to the adding and withdrawing from courses.	x	x	x	x	x	x	x	x	x	x	Analysis of Online Services and Transactions - Annual Analysis of Satisfaction with Online Services and Transactions - Annual
LO5 Informatics	E11 Technological Infrastructure	Chancellor's Office	OSI	5	4	O	Complete and maintain functional wireless access to the computer network from anywhere on campus.	x	x	x	x	x	x	x	x	x	x	Analysis of Wireless Infrastructure - Annual
LO2 Research	E4 Research and Creative Endeavors	Chancellor's Office Deanship of Academic Affairs	Chancellor Legal Advisor Dean of Academic Affairs	5	5	S	Encourage technology transfer and intellectual sense with ethical, legal and moral property marketing.	x	x	x	x	x	x	x	x	x	x	Analysis of UPR-Cayey Products Copyrighted - Annual



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LO5 Informatics	E11 Technological Infrastructure	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	Chancellor OSI Dean of Academic Affairs Dean of Students' Affairs Dean of Administrative Affairs	5	6	O	Optimize our institutional Web presence.	x	x	x	x	x	x	x	x	x	x	Analysis of the UPR-Cayey Website's Effectiveness - Annual
LO1 Academic Offering	E3 Faculty Profiles	Chancellor's Office Deanship of Academic Affairs	OSI Dean of Academic Affairs Academic Departments	5	7	S	Support the teaching of courses online or assisted by informatics.	x	x	x	x	x	x	x	x	x	x	Online Courses Trend Analysis - Annual Assessment of Faculty Perception Regarding Online Course Development - Annual Assessment of Strategies Employed for Assisting Online Course - Annual
LO5 Informatics	E11 Technological Infrastructure	Chancellor's Office Deanship of Academic Affairs	OSI Dean of Academic Affairs Academic Departments	5	8	O	Increase and maintain up-to-date technological equipment in the classrooms and laboratories, library, research centers, auditorium and theater.	x	x	x	x	x	x	x	x	x	x	Assessment of the Technological Infrastructure - Annual



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Operational Line	Action Sphere	Deanship	Office in-charge of coordination and leading the initiative	Key Area	Strategic Direction	Classification*	UPR-Cayey Strategic Plan 2006-2016	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Suggested Assessment Strategies and Time Frame
LO1 Academic Offering	E1 Programmatic Offering	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs	OSI Dean of Academic Affairs Academic Departments Library CEDE	5	9	O	Continue support for the inclusion on line of the files, academics materials, archives, counseling services and library services.	x	x	x	x	x	x	x	x	x	x	Assessment of Academic Material Online - Semester
LO5 Informatics	E11 Technological Infrastructure	Chancellor's Office	OSI	5	10	O	Keep up-to-date and robust our technological infrastructure.	x	x	x	x	x	x	x	x	x	x	Assessment of the Technological Infrastructure - Annual
LO5 Informatics	E11 Technological Infrastructure	Chancellor's Office Deanship of Academic Affairs	OSI Dean of Academic Affairs Academic Departments	5	11	S	Continue supporting technology teachers and services of the Center for Training in Skills Informatics (CADI).	x	x	x	x	x	x	x	x	x	x	Assessment of Faculty Perception Regarding Online Course Development - Annual Assessment of Strategies Employed for Assisting Online Course - Annual



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LO4 Bonds and Community Relations	E9 Community	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs	COPREVI Honor's Studies Program III CEDE Student Organizations	6	1	S	Participate in the definition and search for alternatives to problems of social urgency in compliance with the fourth goal of the mission of the UPR at Cayey and the objectives of the UPR.	x	x	x	x	x	x	x	x	x	x	Achievement Reports: COPREVI, Honor's Studies Program, Institute of Interdisciplinary Studies (III), Student Counseling Center, Student Organizations - Annual
LO1 Academic Offering	E2 Enrichment	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs	Chancellor Dean of Academic Affairs RISE Exchange Program and International Studies	6	2	S	Promote the development of a sense of social responsibility and public service through service projects, curricular initiatives and integration of goals to these effects in the files.	x	x	x	x	x	x	x	x	x	x	Assessment of the Inclusion of Community Service in Course Syllabi - Annual
LO1 Academic Offering	E2 Enrichment	Chancellor's Office Deanship of Academic Affairs	Academic Senate Academic Departments Honor's Studies Program	6	3	S	To promote the mainstreaming of community service to the curriculum and the experiences of the graduate, according to the 2002-03 49 Certification of the Academic Senate.	x	x	x								Assessment of the Inclusion of Research, Community Service, and Creative Activities in Course Syllabi - Annual



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LO4 Bonds and Community Relations	E8 Agreements and Alliances	Chancellor's Office Deanship of Academic Affairs	Chancellor Dean of Academic Affairs	6	4	S	Develop more research centers and community support services.	x	x	x	x	x	x	x	x	x	x	Research and Community Service Centers Assessment Reports (i.e., COPREVI, III, Honor's Studies Program, Ecological Center, Museum, DECEP, etc.) - Annual
LO4 Bonds and Community Relations	E8 Agreements and Alliances	Chancellor's Office Deanship of Academic Affairs	Chancellor External Resources Office Dean of Academic Affairs	6	5	S	Strengthen and expand partnerships with industry, commerce, education, nonprofit organizations, and government, municipal and state agencies.	x	x	x	x	x	x	x	x	x	x	Analysis of Trends for Establishing Alliances and Collaborations - Annual
LO3 Institutional Climate	E7 Cultural Outreach and Initiatives	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs	Museum Alumni and Development Office Dean of Academic Affairs Social and Cultural Activities Office	6	6	S	Energetically disseminate the extensive programs of artistic, scientific, professional and athletic activities, that also serves the community in general and make the UPR at Cayey a house of culture and center for diffusion of advances in science and the arts.	x	x	x	x	x	x	x	x	x	x	Assessment of Community Participation in Institutional Activities - Annual



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LO4 Bonds and Community Relations	E9 Community	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs	Commission for the Prevention of Violence (COPREVI) Dean of Academic Affairs Dean of Student Affairs	6	7	O	Continue sponsoring social impact, particularly in community projects.	x	x	x	x	x	x	x	x	x	x	Assessment of Social Impact Project Trends - Annual
LO3 Institutional Climate	E7 Cultural Outreach and Initiatives	Chancellor's Office Deanship of Academic Affairs	Museum General Library	6	8	S	Boost the Dr. Pio Lopez Martinez Art Museum and the Victor M. Pons library as dynamic centers of enjoyment, studies and creation.	x	x	x	x	x	x	x	x	x	x	Achievement Reports: General Library, Museum - Annual
LO4 Bonds and Community Relations	E8 Agreements and Alliances	Deanship of Students' Affairs	Exchange Program and International Studies Office	6	9	S	Strengthen initiatives serving from students of Hispanic communities in the United States participating in the Bilingual Initiative and encourage cooperation and exchange with Puerto Rican communities in the United States and other countries.	x	x	x	x	x	x	x	x	x	x	Student Participation in Exchange Program Trends Assessment - Annual National Student Exchange Program Satisfaction Survey - Annual Faculty Participation in Exchange Program Trends Assessment - Annual



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LO1 Academic Offering	E1 Programmatic Offering	Deanship of Academic Affairs	Division of Continued Education and Professional Studies (DECEP)	6	10	S	Strengthen and disseminate more widely the courses offered the Division of Continuing Education and Professional Studies (DECEP) to people who aspire to be professionally overcome, change career or enrich their quality of life.	x	x	x	x	x	x	x	x	x	x	Assessment of Enrollment and Programmatic Offerings Trends of the DECEP - Semester
LO2 Research	E4 Research and Creative Endeavors	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs	Museum GenEd Committee GenEd Coordinator Social and Cultural Activities Office	6	11	S	Enhance and disseminate the values of Puerto Rican culture.	x	x	x	x	x	x	x	x	x	x	Graduating Class Survey - Annual Achievement Reports: Social and Cultural Activities Office, Museum - Annual Student Learning Outcomes Assessment Inventory - Semester
LO1 Academic Offering	E2 Enrichment	Deanship of Academic Affairs Deanship of Students' Affairs	GenEd Committee GenEd Coordinator Academic Departments Dean of Students	7	1	S	Stimulate an international perspective that recognizes both humans location in their community in the curriculum and in the study of other cultural experiences and life.	x	x	x	x	x	x	x	x	x	x	General Education Assessment Report - Annual Quinquennial Programmatic Review (BT Cert. # 43, 2006-2007) - According to Itinerary



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LO1 Academic Offering	E2 Enrichment	Deanship of Academic Affairs	GenEd Committee GenEd Coordinator Academic Departments	7	2	S	Enable students to develop in an international, multicultural and interdependent world.	x	x	x								General Education Assessment Report - Annual Quinquennial Programmatic Review (BT Cert. # 43, 2006-2007) - According to Itinerary
LO1 Academic Offering	E2 Enrichment	Deanship of Academic Affairs Deanship of Students' Affairs	Academic Departments RISE Exchange Program and International Studies Office	7	3	S	Promote conditions for students to study and participate in exchanges, volunteer positions, internships and other formative experiences in centers outside academics.	x	x	x	x	x	x	x	x	x	x	RISE Achievement Report - Annual General Education Assessment Report - Annual Quinquennial Programmatic Review (BT Cert. # 43, 2006-2007) - According to Itinerary
LO1 Academic Offering	E2 Enrichment	Deanship of Academic Affairs Deanship of Students' Affairs	Academic Departments RISE Exchange Program and International Studies Office	7	4	S	Strengthen links with other academic and cultural institutions inside and outside Puerto Rico, to promote greater links with the international community.	x	x	x	x	x	x	x	x	x	x	RISE Achievement Report - Annual General Education Assessment Report - Annual Quinquennial Programmatic Review (BT Cert. # 43, 2006-2007) - According to Itinerary Analysis of Trends for Establishing Alliances and Collaborations - Annual
LO1 Academic Offering	E2 Enrichment	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs	Chancellor Dean of Academic Affairs Academic Departments RISE Social and Cultural Activities Office	7	5	S	Promote a climate of encounter and exchange between scholars, researchers and creators of the country and the world, through the auspices of forums and congresses of call and international projection, with the active participation of our teachers and students.	x	x	x	x	x	x	x	x	x	x	Analysis of Forums and Congress Trends - Annual



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LO1 Academic Offering	E1 Programmatic Offering	Chancellor's Office Deanship of Academic Affairs	Chancellor Dean of Academic Affairs	7	6	S	Promote collaboration agreements between units of the system.	x	x	x	x	x	x	x	x	x	x	Analysis of Trends for Establishing Alliances and Collaborations within the UPR System - Annual
LO1 Academic Offering	E3 Faculty Profiles	Chancellor's Office Dean of Academic Affairs	Chancellor Museum Dean of Academic Affairs	7	7	S	Promote the international exchange of professors, artists and scholars.	x	x	x	x	x	x	x	x	x	x	Analysis of Faculty Exchange Trends - Annual Analysis of Resident Artists, Professors and Academics - Annual
LO3 Institutional Climate	E7 Cultural Outreach and Initiatives	Deanship of Students' Affairs	Social and Cultural Activities Office	7	8	S	Promote a program of artistic, cultural, scientific, professional activities to promote a greater link with the international community.	x	x	x	x	x	x	x	x	x	x	Achievement Reports: Social and Cultural Activities Office, Athletics Activities Office - Annual
LO2 Research	E4 Research and Creative Endeavors	Chancellor's Office Deanship of Academic Affairs	Chancellor Dean of Academic Affairs Honors' Studies Program RISE III	7	9	S	Participate in the international dissemination of knowledge by encouraging and supporting the exhibition and international disclosure of the investigations and creations of teachers and students.	x	x	x	x	x	x	x	x	x	x	Analysis of Trends in Sponsoring Student and Faculty Exposition of Science, Creative and Community Service Work - Annual



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LO3 Institutional Climate	E6 Spaces, Construction, and Conservation	Deanship of Administrative Affairs	Occupational Health, Security and Environmental Protection Office	8	1	S	Promote an interest for the preservation and improvement of the environment.	x	x	x	x	x	x	x	x	x	x	Achievement Reports: Occupational Health, Security and Environmental Protection Office - Annual Assessment of Activities Geared at Promoting Environmental Protection - Annual
LO3 Institutional Climate	E6 Spaces, Construction, and Conservation	Chancellor's Office Deanship of Administrative Affairs	Planning and Development Office Occupational Health, Security and Environmental Protection Office Physical Resources Office	8	2	O	Ensure rigorous and sustained coordination between policies of design, construction and conservation of spaces with draft academic excellence and the services that serves as infrastructure.	x	x	x	x	x	x	x	x	x	x	Assessment of Compliance with the Planning and Development Office, Occupational Health, Security and Environmental Protection Office, and the Physical Resources Office's Work Plans - Quaterly
LO3 Institutional Climate	E6 Spaces, Construction, and Conservation	Chancellor's Office Deanship of Administrative Affairs	Planning and Development Office Occupational Health, Security and Environmental Protection Office Physical Resources Office	8	3	O	Facilitate maintenance, preventive care, conservation and improvement of structures and facilities physical and environment through a calendar of detailed work, the allocation of resources and optimal supervision work.	x	x	x	x	x	x	x	x	x	x	Assessment of the Institution's Physical Infrastructure - Annual Assessment of Compliance with the Institution's Infrastructure Maintenance Plan - Annual



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LO3 Institutional Climate	E6 Spaces, Construction, and Conservation	Chancellor's Office Deanship of Administrative Affairs	Planning and Development Office Occupational Health, Security and Environmental Protection Office Physical Resources Office	8	4	O	Intervene promptly and efficiency in those structures whose state carries the health and safety risks or obstructs institutional objectives and tasks.	x	x	x	x	x	x	x	x	x	x	Assessment of the Institution's Physical Infrastructure Assessment of Compliance with the Institution's Infrastructure Maintenance Plan - Quaterly
LO3 Institutional Climate	E6 Spaces, Construction, and Conservation	Chancellor's Office	Planning and Development Office Institutional Committee for Works of Arts, Documents, and Spaces	8	5	S	Preserve and promote built historical heritage that we are custodians through the restoration, labeling and documentation of the remains of the Spanish Headquarters Infantry and Henry Barraks, with historical sense and future vision.	x	x	x	x	x	x	x	x	x	x	Assessment of the Institution's Physical Infrastructure Assessment of Compliance with the Institution's Infrastructure Maintenance Plan - Quaterly
LO4 Bonds and Community Relations	E9 Community	Deanship of Administrative Affairs	Occupational Health, Security and Environmental Protection Office	8	6	S	Take lead in the elaboration and implantation of policies and programs of ecological preservation, such as recycling, conservation, and power savings and reuse water.	x	x	x	x	x	x	x	x	x	x	Assessment of Effectiveness in the Development of Ecological Protection Policies and Programs - Annual



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LO3 Institutional Climate	E6 Spaces, Construction, and Conservation	Chancellor's Office Deanship of Administrative Affairs	Planning and Development Office Occupational Health, Security and Environmental Protection Office Physical Resources Office	8	7	S	Provide quality spaces most perfect for teaching and learning, research and the creation, the recreation and sport, and provide teachers and researchers of adequate individual office spaces.	x	x	x	x	x	x	x	x	x	x	Assessment of Effectiveness in Space Utilization - Quaterly
LO2 Research	E4 Research and Creative Endeavors	Chancellor's Office Deanship of Students' Affairs	Museum Social and Cultural Activities Office	8	8	S	Provide spaces for cultural and artistic expressions to teachers and students.	x	x	x	x	x	x	x	x	x	x	Analysis of Faculty and Student Artistic Exposition Trends - Annual
LO3 Institutional Climate	E6 Spaces, Construction, and Conservation	Chancellor's Office	Planning and Development Office Physical Resources Office	8	9	S	Develop a greater amount of pedestrian spaces that encourage the interaction of the university community, advancing to a circulation more comfortable and pleasant for the campus, and stimulate thought, study and the reflection.	x	x	x	x	x	x	x	x	x	x	Assessment of the Adequacy of Walkable Spaces - As required



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LO2 Research	E4 Research and Creative Endeavors	Chancellor's Office Deanship of Students' Affairs Deanship of Administrative Affairs	Museum Social and Cultural Activities Office Occupational Health, Security and Environmental Protection Office	8	10	S	Promote university architectural heritage tours, parks and gardens, the Museum of art Dr. Pio Lopez Martinez and Green Shadows Park.	x	x	x	x	x	x	x	x	x	x	Achievement Reports: Occupational Health, Security and Environmental Protection Office, Museum - Annual
LO3 Institutional Climate	E6 Spaces, Construction, and Conservation	Deanship of Administrative Affairs	Physical Resources Office Occupational Health, Security and Environmental Protection Office	8	11	O	Implement a comprehensive plan of landscaping and forestation that of continuity to the project to make UPR at Cayey a green community and continuity to the statement of grounds "Agustin Stahl Botanic Garden" (December 8, 1976) and bird reserve.	x	x	x	x	x	x	x	x	x	x	Achievement Reports: Occupational Health, Security and Environmental Protection Office - Annual Assessment of Compliance with the Institution's Infrastructure Maintenance Plan - Annual
LO2 Research	E4 Research and Creative Endeavors	Chancellor's Office	Institutional Committee for Works of Arts, Documents, and Spaces	8	12	O	Preserve works of art according to established certification 46 2003-04 Academic Senate.	x	x	x	x	x	x	x	x	x	x	Institutional Committee for Works of Arts, Documents, and Spaces Reports - Annual
LO2 Research	E4 Research and Creative Endeavors	Deanship of Administrative Affairs	Occupational Health, Security and Environmental Protection Office	8	13	S	Promote Green Shadow Park as a passive recreation area and a center that encourages appreciation and research on Puerto Rican flora.	x	x	x	x	x	x	x	x	x	x	Achievement Reports: Occupational Health, Security and Environmental Protection Office - Annual



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LO3 Institutional Climate	E6 Spaces, Construction, and Conservation	Chancellor's Office Deanship of Administrative Affairs	Planning and Development Office Occupational Health, Security and Environmental Protection Office Physical Resources Office	8	14	C	Ensure that the physical facilities are free from architectural barriers.	x	x	x	x	x	x	x	x	x	x	Assessment of the Institution's Physical Infrastructure - Annual
LO3 Institutional Climate	E6 Spaces, Construction, and Conservation	Chancellor's Office Deanship of Administrative Affairs	Planning and Development Office Occupational Health, Security and Environmental Protection Office Physical Resources Office	8	15	C	Ensure that the physical facilities are the most appropriate and ensure the safety of the people that use.	x	x	x	x	x	x	x	x	x	x	Assessment of the Institution's Physical Infrastructure - Annual
LO2 Research	E4 Research and Creative Endeavors	Deanship of Administrative Affairs	Occupational Health, Security and Environmental Protection Office	8	16	S	Promote the enjoyment and preservation of green space on campus.	x	x	x	x	x	x	x	x	x	x	Achievement Reports: Occupational Health, Security and Environmental Protection Office - Annual Assessment of Activities Geared at Promoting Environmental Protection - Annual



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LO7 Continuous Improvement and Budgeting	E16 Resource Management	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	AIRO Dean of Academic Affairs Dean of Students' Affairs Dean of Administrative Affairs	9	1	S	Promote assessment, evaluation and review of academic and administrative processes and schemes, the regulations, procedures and work organization to respond in an agile and flexible manner, to academic project that gives meaning to our existence.	x	x	x	x	x	x	x	x	x	x	Assessment of Data-Driven Decision-Making for Institutional Effectiveness and the Improvement of Student Learning - Annual Unit Achievement Reports - Annual Quinquennial Programmatic Review (BT Cert. # 43, 2006-2007) - According to Itinerary Triennial Institutional Achievements and Challenges Report - Every Three Years
LO7 Continuous Improvement and Budgeting	E16 Resource Management	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	Chancellor Dean of Academic Affairs Dean of Students' Affairs Dean of Administrative Affairs	9	2	S	Give greater authority and responsibilities to departments, redirecting resources and responsibilities to the institution base: departments, programs and offices.	x	x	x	x	x	x	x	x	x	x	Assessment of Data-Driven Decision-Making for Institutional Effectiveness and the Improvement of Student Learning - Annual Unit Achievement Reports - Annual Quinquennial Programmatic Review (BT Cert. # 43, 2006-2007) - According to Itinerary Triennial Institutional Achievements and Challenges Report - Every Three Years



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LO5 Informatics	E12 Services	Chancellor's Office Deanship of Administrative Affairs	OSI Dean of Administrative Affairs	9	3	S	Use the maximum technology to facilitate management processes and reduce the printed documentation and physical file, without neglecting the historic memory that ensures the continuity and the advancement.	x	x	x	x	x	x	x	x	x	x	Analysis of Online Services and Transactions - Annual Analysis of Satisfaction with Online Services and Transactions - Annual
LO5 Informatics	E13 Tools	Chancellor's Office Deanship of Academic Affairs	OSI Dean of Academic Affairs Academic Departments	9	4	S	Foster continuous retraining of all members of the University community, including health and occupational safety and ethics government law, among others.	x	x	x	x	x	x	x	x	x	x	Assessment of the Human Resource's Office Program for Professional Development - Annual
LO7 Continuous Improvement and Budgeting	E16 Resource Management	Chancellor's Office Deanship of Administrative Affairs	AIRO Human Resources Office	9	5	O	Develop a plan for evaluation of all staff and services.	x	x	x	x	x	x					Assessment Documentation - Annual Triennial Achievement and Challenges Report - Every Three Years

*Objective/Strategic Direction Classification: S - Strategic O - Operations; R - Reporting; C - Compliance



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LO6 Communications	E15 Projection	Deanship of Administrative Affairs	Human Resources Office	9	6	O	Temper administrative functions with the profile of the University of the 21st Century and provide for the increasing professionalism of administrative managers of career through programs for retraining and update the description of the functions, leading to the implementation to the day of the plan of classification of the UPR.	x	x	x	x	x	x	x	x	x	x	Assessment of the Human Resource's Office Program for Professional Development - Annual Evidence of Efficiency in Human Resource Allocation - Annual
LO7 Continuous Improvement and Budgeting	E16 Resource Management	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	AIRO Budget Office Dean of Academic Affairs Dean of Students' Affairs Dean of Administrative Affairs	9	7	C	Adapt the budget distribution to a work plan that recognizes the institutional priorities through a culture of evaluation of fiscal operations, its expenditure profiles and trends in the use of the budget to ensure that the primary functions of the university, its goals and objectives are provided with adequate resources.	x	x	x	x	x	x	x	x	x	x	Annual Planning, Budgeting and Assessment Document



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LO2 Research	E4 Research and Creative Endeavors	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	Chancellor Dean of Academic Affairs Dean of Students' Affairs Dean of Administrative Affairs	9	8	S	Recognize the merit in the university enforceable.	x	x	x	x	x	x	x	x	x	x	Assessment Documentation - Annual Triennial Achievement and Challenges Report - Every Three Years
LO2 Research	E4 Research and Creative Endeavors	Chancellor's Office	AIRO	10	1	O	Periodically disseminate institutional information that is collected and facilitate it to the university community.	x	x	x	x	x	x	x	x	x	x	Assessment Documentation - Annual Triennial Achievement and Challenges Report - Every Three Years
LO4 Bonds and Community Relations	E10 Philanthropy	Chancellor's Office	Alumni and Development Office	10	2	O	Design and implement a plan for fundraising based on organizational priorities.	x	x	x	x	x	x	x	x	x	x	Analysis of Fundraising Reports - Annual



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LO6 Communications	E15 Projection	Deanship of Students' Affairs	Press Official	10	3	S	Further promote the dissemination of university achievements in the national and regional media in the country.	x	x	x	x	x	x	x	x	x	x	Evidence of Institutional Achievements in the Media - Annual
LO3 Institutional Climate	E5 Integral Formation	Chancellor's Office	Alumni and Development Office	10	4	S	Continue efforts to maintain close links with alumni.	x	x	x	x	x	x	x	x	x	x	Analysis of Fundraising Reports - Annual
LO1 Academic Offering	E1 Programmatic Offering	Chancellor's Office Deanship of Academic Affairs	Alumni and Development Office DECEP	10	5	S	Expand professional development courses and programs and to continue to inform the alumni.	x	x	x	x	x	x	x	x	x	x	Analysis of Alumni Participation in DECEP Program Offering - Semester
LO5 Informatics	E12 Services	Chancellor's Office	Alumni and Development Office	10	6	O	Update and expand the UPR-Cayey database.	x	x	x	x	x	x	x	x	x	x	Validation of Alumni Contact Information - Monthly Analysis of Alumni Participation in Institutional Activities - Annual Analysis of Fundraising Reports - Annual

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Operational Line	Action Sphere	Deanship	Office in-charge of coordination and leading the initiative	Key Area	Strategic Direction	Classification*	UPR-Cayey Strategic Plan 2006-2016	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Suggested Assessment Strategies and Time Frame
LO3 Institutional Climate	E5 Integral Formation	Chancellor's Office	Alumni and Development Office	10	7	S	Promote Alumni integration in the different activities offered by the institution.	x	x	x	x	x	x	x	x	x	x	Validation of Alumni Contact Information - Monthly Analysis of Alumni Participation in Institutional Activities - Quaterly Analysis of Fundraising Reports - - Annual
LO3 Institutional Climate	E5 Integral Formation	Chancellor's Office Deanship of Students' Affairs	Chancellor Social and Cultural Activities Office	10	8	S	Encourage the university community participation in the institution's academic and cultural endeavors.	x	x	x	x	x	x	x	x	x	x	Graduating Class Survey - Annual Achievement Reports: Social and Cultural Activities Office, Museum - Annual Community Participation in Institutional Activities - Annual
LO3 Institutional Climate	E5 Integral Formation	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	Chancellor Alumni and Development Office Academic Departments Dean of Students' Affairs Social and Cultural Activities Office Dean of Administrative Affairs	10	9	S	Promote a sense of strengthened institutional identity with the Alma Máter.	x	x	x	x	x	x	x	x	x	x	Graduating Class Survey - Annual Achievement Reports: Social and Cultural Activities Office, Museum - Annual Community Participation in Institutional Activities - Annual



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LO3 Institutional Climate	E5 Integral Formation	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	Chancellor Alumni and Development Office Academic Departments Dean of Students' Affairs Social and Cultural Activities Office Dean of Administrative Affairs	10	10	S	Promote a sense of strengthened institutional identity with the Alma Máter.	x	x	x	x	x	x	x	x	x	x	Graduating Class Survey - Annual Achievement Reports: Social and Cultural Activities Office, Museum - Annual Community Participation in Institutional Activities - Annual
LO3 Institutional Climate	E5 Integral Formation	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	Chancellor Alumni and Development Office Academic Departments Dean of Students' Affairs Social and Cultural Activities Office Dean of Administrative Affairs	10	11	S	Promote a sense of strengthened institutional identity with the Alma Máter.	x	x	x	x	x	x	x	x	x	x	Graduating Class Survey - Annual Achievement Reports: Social and Cultural Activities Office, Museum - Annual Community Participation in Institutional Activities - Annual



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LO3 Institutional Climate	E5 Integral Formation	Chancellor's Office Deanship of Academic Affairs Deanship of Students' Affairs Deanship of Administrative Affairs	Chancellor Alumni and Development Office Academic Departments Dean of Students' Affairs Social and Cultural Activities Office Dean of Administrative Affairs	10	12	S	Promote a sense of strengthened institutional identity with the Alma Máter.	x	x	x	x	x	x	x	x	x	x	Graduating Class Survey - Annual Achievement Reports: Social and Cultural Activities Office, Museum - Annual Community Participation in Institutional Activities - Annual

*Objective/Strategic Direction Classification: S - Strategic O - Operations; R - Reporting; C - Compliance